





Name of School: Thornton Ferry School School Year: 2025-2026

Current Poverty Rate: 14.5%

Date School Needs Assessment was completed: June 17, 2025

Merrimack School District Title I funds in 2025-2026 will be used to maintain tutors at Thornton Ferry School where a Title I program will be implemented. In addition, funds will be used to purchase materials and resources to support foundational reading and math instruction. Using data from the Thornton Ferry School Title I 2024-2025 program, we have completed a needs assessment to effectively implement our intervention programs.

Pre and Post assessments Used:

1. i-Ready Reading Assessment

Reading - Grades 1-4 level mean gains (Fall 2024 to Spring 2025)

Grade 1 +9.4% Grade 2 +6% Grade 3 +4.6% Grade 4 +6.9%

2. i-Ready Math Assessment:

Math - Grades 1-4 level mean gains (Fall 2024 to Spring 2025)

Grade 1 +8.8% Grade 2 +7.3% Grade 3 +7.2% Grade 4 +5.1%

Parent Survey Results:

- 61.52% of the parents shared that the Title I services in reading were Excellent, 62.5 % shared that services were good (no parents rated the services as Satisfactory or Poor).
- 83.33% of the parents shared that the Title I services in mathe were excellent, 16.67 shared that services were good (no parents rated the services as Satisfactory or Poor).
- Parents expressed that the most helpful information provided happened during email communications with their child's tutor, Parent/Teacher/Tutor conferences and the reading incentive program.

Teacher Survey Results:

100% of classroom teachers shared that they were satisfied with the reading
instructional strategies used in the Title I program, and 100% were satisfied with math
instructional strategies used. 80% of classroom teachers shared that they were satisfied
with the level of collaboration with the Title I program.

Dates Plan for Fall 2025 was Created:

- 1) A District meeting was held on 6/4/25 to discuss Title I funding and approaches to providing consistent Title I services in Fall 2025. A representative group of stakeholders from both the school and community were present and participated in the discussion.
- 2) Individual School Planning meetings were held. Thorntons Ferry Elementary School met with the Title I Project Manager to update the school plan on 6/17/25. Subsequent communication regarding finalizing the school plan occurred.

Date Plan was updated: 6/9/25

School Planning and Review Team (members and their affiliation):

Amy Doyle, Assistant Superintendent for CIA & Title I Project Manager Julie Deluca, Principal Brooke Ross, Assistant Principal Jane Calnan, Literacy Coordinator Paula Williams, Title I Administrative Assistant

Please check the appropriate option:

- Initial Plan
- X Annual Update
- Focus or Priority school? (Please align all activities with the Innovation Plan)

Please describe your Title I program activities in simple terms. In this abstract, the district should describe the strengths of its Title I program and practices. Please include specific examples of effective practices and their impact on student learning. All structural elements should be tied to the needs assessment (e.g., common pages data).

| Plan Criteria | Explanation | Your School Plan 2024-2025 | Plan Updates 2025-2026 |
|----------------------|--|--|--|
| I. Student Selection | Describe your two-step process for selecting Title I students: How is the pool of educationally disadvantaged | Grades 1-4: Reading: Students in grades 1-4 are identified and ranked as eligible based on the following criteria: | Grades 1-4: Reading: Students in grades 1-4 are identified and ranked as eligible based on the |

students identified?

How will you select the neediest students?

In a narrative, describe how you will include migratory and homeless students in your selection process regardless of the date that the student enters your school. Forms that do not have a point system/or weights are not acceptable. Forms that do not recognize the special needs of homeless and migrant students are also unacceptable.

3 forms of selection criteria, 2 of them must be academic in nature.

Selection for Fall Early Start (Grades 1-4):

Assignment of points based on scores.

- 1) Spring i-Ready K-4 Diagnostic (Below 40%)
- 2) Spring Acadience K-4 (Total %ile)
- 3) Spring Heggerty K-2 (Total Points)
- 4) Spring Fundations Assessments K-2 (Total %ile)
- 5) Spring LETRS
 Phonics Survey
 Grades 3-4 (Total
 Points)
- 6) Attendance and truancy (points)7) SAS Level for upcoming 4th

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- 3) Heggerty 1-2 (Total Points)
- 4) Fundations Assessments 1-2 (Total %ile)
- 5) LETRS Phonics Survey Grades 3-4 (Total Points)
- 6) Attendance and truancy (points)

following criteria:

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- K-2 (Total Points)
- 4) Spring Fundations Assessments K-2 (Total %ile)
- 5) Spring LETRS Phonics Survey Grades 3-4 (Total Points)
- 6) Attendance and truancy (points)
- 7) SAS Level for upcoming 4th

Fall Selection:

Assignment of points based on scores.

- 1) i-Ready Gr 1-4 Diagnostic (Below 40%)
- 2) Acadience Gr 1-4 (Total/Subtest %ile)
- 3) Heggerty 1-2 (Total Points)
- 4) Fundations Assessments Gr 1-4 (Average %ile)
- 5) LETRS Phonics Survey Gr 2-3 (Total Points)
- 6) Attendance and

7) SAS Level for upcoming 4th

Math: Students in grades 1-4 are identified and ranked as eligible based on the following criteria:

Fall Early Start Selection:

Assignment of points based on scores. 1) i-Ready Diagnostic Assessment grades 1-4 (Below 40%) 2) enVisions EOY Assessment (Converted to %) 3) Attendance and truancy (Points) 4) SAS for upcoming

4th scores (Level)

Fall:

Assignment of points based on scores 1) i-Ready Diagnostic Assessment grades 1-4 (Below 40%) 2) enVisions EOY Assessment (Converted to %) 3) Attendance and truancy (Points) 4) SAS for upcoming 4th scores (Level)

Migratory & homeless students:

Homeless and migrant students will be ranked most

truancy (points)
7) SAS Level for upcoming 4th

Math: Students in grades 1-4 are identified and ranked as eligible based on the following criteria:

Fall Early Start Selection:

Assignment of points based on scores.

1) i-Ready Diagnostic Assessment Grades
1-4 (Below 40%)
2) enVisions
Trimester 1
Benchmark
Assessment
(Converted to %)
3) Attendance and truancy (Points)
4) SAS for upcoming 4th scores (Level)

Fall:

Assignment of points based on scores
1) i-Ready Diagnostic Assessment grades
1-4 (Below 40%)
2) i-Ready Scaled Score Number and Operations Grades
1-4
3) enVisions
Trimester 1
Benchmark
Assessment
(Converted to %)
4) Attendance and truancy (Points)

| | | needy, at all times, and will be accommodated by Title I. Every Title I selection form has instructions on assigning points for homeless students, as part of the general instructions. 3 forms of selection criteria: Selection includes triangulation of multiple data sources. | 5) SAS for upcoming 4th scores (Level) Migratory & homeless students: Homeless and migrant students will be ranked most needy, at all times, and will be accommodated by Title I. Every Title I selection form has instructions on assigning points for homeless students, as part of the general instructions. 3 forms of selection criteria: Selection includes triangulation of multiple data sources. |
|--------------------------|--|---|---|
| II. Supplemental Support | Describe how your Title I instructional program is in addition to the core competency instruction. We need to know from your description that the Title I program services are supplemental to what the child is required to receive by law. In order to be in compliance with the law, your program must be able to identify how the services provided by | In order to deliver supplementary Title I reading and math instruction, the District hires Title I tutors under the support staff contract. These individuals hold certification in elementary education and are supervised by the Literacy Coordinator. Title I Tutors communicate regularly with the Literacy Coordinator, Assistant Principal, and classroom teachers to review | In order to deliver supplementary Title I reading and math instruction, the District hires Title I tutors under the support staff contract. These individuals hold certification in elementary education and are supervised by the Literacy Coordinator. Title I Tutors communicate regularly with the Literacy Coordinator, Assistant Principal, and classroom teachers to review |

| the Title I staff to Title |
|----------------------------|
| I students are in |
| addition to what |
| every other child |
| receives as part of |
| his/her basic |
| education. |

data, analyze student performance, and determine the best interventions to meet targeted learning needs. data, analyze student performance, and determine the best interventions to meet targeted learning needs.

III. High Quality Instructional Strategies

Respond to the following:

Describe how your instructional support model uses only research-based strategies for improving achievement of your Title I students.

Describe the curricula you have chosen to support your Title I students. Explain how it is accelerated and of high quality and will assist Title I students to reach the standards set in the State's curriculum frameworks.

Describe how you have minimized removing children from the regular classroom during regular hours for instruction. If you do pull students out of class, describe how you will ensure that they are not missing direct instruction from the classroom teacher.

Include the strategies you will use to provide extended

Title I Reading: Instructional Support Model:

Each student who has been identified as qualifying for Title I reading services receives reading instruction in addition to the core reading instructional program. Core instruction follows the District literacy model of whole and small group reading instruction using researched based programs. Title I instruction is provided in addition to this core instruction, thus supplementing the regular instruction without supplanting it.

Curricula chosen:

The Merrimack
Elementary Title I
reading program
utilizes the following
programs, consisting
of a series of lessons,
to plan instruction
designed to provide
additional support to
students who are
experiencing difficulty
with reading and
writing:

-Equipped for

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-Equipped for

learning time for your Title I students. (This is a priority for all Title I schools.) Reading Success - A
Comprehensive,
Step-By-Step
Program for
Developing
Phonemic Awareness
and Fluent Word
Recognition Literacy

- -Bridge the Gap Heggerty PA intervention for grades 3 and 4.
- -Wilson Fundations Intervention grades 1-4
- -Project Read Phonology 1-4
- -Literacy Footprints Intervention for comprehension and writing.

Title I Tutors implement daily lesson plans that incorporate a range of strategies, each supported by research and evidence of effectiveness.

The design of Equipped for Reading Success, a research-based phonemic awareness program, is closely aligned to the Heggerty phonemic awareness program used during core classroom instruction. It provides step by step lessons based on research results

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effectiveness.

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and guidelines for best practices for teaching reading. Also considered in the design of these lessons is a systematic approach to orthographic mapping.

Bridge the Gap
Heggerty intervention
is a series of
systematic phonemic
awareness
intervention lessons
for students in 3rd
and 4th grades. The
lessons can be used
in small groups or
with individual
students who
struggle to decode
words automatically.

Wilson Fundations utilizes a structured literacy approach grounded in the science of reading. The program's research-based approach and extensive materials allow Title I teachers to confidently present a carefully structured reading and spelling curriculum using engaging, multisensory techniques. Fundations is aligned with the science of reading and guides teachers to provide effective instructional practices.

Literacy Footprints

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Literacy Footprints

intervention provides texts and lessons that support comprehension and vocabulary skills. The lesson designs are grounded in research that supports language learning, expansion of vocabulary, and student motivation.

Location of Services:

Students in grades 1-4 receive small group instruction for 30 minutes in a separate setting or within the classroom setting with a Title I tutor depending on the needs of the student. Title I tutors and classroom teachers coordinate schedules, so students are ensured both core instruction and supplemental support. In all grades, instruction is aligned to the district's literacy curriculum and individual student needs.

Extended Learning Time:

The Title I Reading Incentive Program helps reading students extend their learning. Students take books home each night to read and then complete a monthly reading log. Caregivers take

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responsibility for initialing each entry.

Title I Math: Instructional Support Model:

Each student who has been identified as qualifying for Title I math services in grades 1-4 receives instruction within the classroom setting with oversight by a Title I tutor. Supplemental supports are aligned to the enVisions math program and CCSS grade level expectations.

Curricula Chosen:

Title 1 will utilize Do the Math. a research-based math intervention program, that provides flexible. classroom-tested instruction for building numerical reasoning and confidence. This resource is closely aligned to the guided math framework used by classroom teachers. It follows Common Core Standards presented using enVisions during core instruction and provides an emphasis on number core and basic concepts.

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IV. Parent Involvement

Describe your plans for increasing parental involvement for this school year. Also, how are parents involved in the planning, implementation, and evaluation of this grant? During the Fall, an informational meeting is provided to parents where they meet the staff and learn about the Title I program's structure and instructional practices.

Title I tutors continue ongoing communication with current students and families to provide information about the concepts and strategies being taught along with suggestions on ways to support student learning at home.

Parents are encouraged to share ideas and feedback on the program through an end of year survey and/or reaching out to Administration and the Literacy Coordinator. The feedback is used to review and improve the program.

The parent conferences are the #1 parent involvement activity that parents value, as reported on the annual parent surveys. The Reading Incentive Program was the #2 parent involvement activity as reported. We will continue to

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The parent conferences and email communication with their student's tutor were the #1 parent involvement activity that parents value, as reported on the annual parent surveys. We will continue to enhance the program by providing more

take-home books and enhance the program by providing more lists of Lexile take-home books and appropriate books as lists of leveled books requested, so that as requested, so that parents have the parents have the confidence in confidence in choosing choosing appropriate-level appropriate-level books. books. Title I tutors will be Title I tutors will be available during available during parent conferences in parent conferences in the spring. the spring. A summer book bag program is also A summer book bag program is also provided to each provided to each student at the end of student at the end of the school year. the school year. V. Professional Describe any Title I Tutors are Title I Tutors are **Development** professional required to participate required to participate development in all aspects of the in all aspects of the activities funded by Merrimack Merrimack Title I. Who will Professional Professional participate and how Development Plan Development Plan do the activities (IPDP). The District (IPDP). The District support the provides funding for provides funding for educationally the tutors to the tutors to disadvantaged participate fully in participate fully in population? Include district workshop district workshop your evaluation days. In addition, days. In addition, component. How do tutors will continue tutors will continue these professional professional professional development development in the development in the activities relate to implementation of implementation of your PD Master Plan foundational reading foundational reading and your district's skills including skills including Technology Plan? phonemic phonemic awareness, phonics, awareness, phonics, fluency, vocabulary, fluency, vocabulary, and comprehension and comprehension with the Literacy with the Literacy Coordinator and Coordinator and Assistant Principal. Assistant Principal. This year Title I This year new Title I Tutors will participate Tutors will participate

| | | in Aimsweb or Acadience Essentials and Data Interpretation workshops. | in Aimsweb workshops. |
|--|---|--|--|
| VI. Coordination with Regular Classroom | Describe your steps to ensure that instructional planning for participating students is incorporated into their existing school program. We need to know specifically how and when this coordination happens. If the coordination seems random or inconsistent, your application will not be approved until regular and timely coordination is designed. Describe your record keeping procedures to document this coordination. | The Title I Tutors schedule a half hour each day to coordinate with classroom teachers. Tutors also participate in bi-weekly grade level PLTs. These opportunities provide teachers and Title I Tutors time to collaborate about student needs and progress. Tutors document this communication in a log. In addition, all intervention programs and resources provide a data management system used for regular monitoring, reporting, and graphing of student progress. This information is readily available for classroom teachers. | The Title I Tutors schedule a half hour each day to coordinate with classroom teachers. Tutors also participate in bi-weekly grade level PLTs. These opportunities provide teachers and Title I Tutors time to collaborate about student needs and progress. Tutors document this communication in a log. In addition, all intervention programs and resources provide a data management system used for regular monitoring, reporting, and graphing of student progress. This information is readily available for classroom teachers. |
| VII. Collaboration with Other Programs | Describe your strategies to ensure collaboration with other programs (i.e., migrant education, special education, ESL, Homeless Education Program, Head Start, Even Start, adult education, violence - including child abuse | The Title I literacy model employs an instructional framework that incorporates the five major components of reading and follows the District Literacy Model. In some cases, a student's progress warrants a more specialized | The Title I literacy model employs an instructional framework that incorporates the five major components of reading and follows the District Literacy Model. In some cases, a student's progress warrants a more specialized |

| | | T | |
|-------------------------------|--|--|---|
| | prevention programs, nutrition programs, housing programs, vocational and technical education, and job training). | individualized program provided through special education. If a student transitions to special education, they may continue to receive instruction using this framework or programs such as Equipped for Reading Success. | individualized program provided through special education. If a student transitions to special education, they may continue to receive instruction using this framework or programs such as Equipped for Reading Success. |
| | | Multilingual learner (MLL) students often qualify for Title I support. The programs utilized and lessons crafted support the literacy development of children who do not speak English as their home language. | Multilingual learner (MLL) students often qualify for Title I support. The programs utilized and lessons crafted support the literacy development of children who do not speak English as their home language. |
| | | Our District Homeless Liaison works with the Title I Project manager and school administrators to ensure that all homeless students are listed as eligible on the Title I selection sheets and offered services to help them fully participate in school. Homeless students are automatically qualified for free lunch | Our District Homeless Liaison works with the Title I Project manager and school administrators to ensure that all homeless students are listed as eligible on the Title I selection sheets and offered services to help them fully participate in school. Homeless students are automatically qualified for free lunch. |
| VIII. Preschool Transition | Describe your steps for assisting preschool children transitioning to your school. | In the spring, preschool staff and administrators meet with each elementary school to review the needs of all students from MEEP | In the spring, preschool staff and administrators meet with each elementary school to review the needs of all students from MEEP |

transitioning to kindergarten. Additionally, the building SPED coordinator is invited to attend IEP meetings for transitioning preschoolers to review IEPs and meet parents. Each elementary school also holds spring kindergarten open/house screening sessions to obtain initial knowledge of readiness skills for reading, math, language, fine motor, social-emotional and physical activities. This process also supports classroom placement. Once placement is completed, all students entering kindergarten in the fall have an opportunity to attend an open house to meet their teacher and visit their classroom.

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Program Evaluation

Plans for an annual program evaluation of how the Title I program performed (not individual students).

Important questions should include: How many students did we serve?

What was the

The annual program evaluation is completed in May and June by the Title I Project Manager. The pre- and post-assessment mean percentile gains are analyzed by grade level to determine effectiveness of Title I interventions and

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effectiveness of the TI interventions and related activities?

What was the impact of our Title I program in helping our struggling students increase achievement?

How many students exited our program? (Be sure to clarify why they exited e.g., SPED placement or met targets)

How much growth did the average student achieve?

How much growth did various subgroups achieve? For example: Race, Age, Language Level, Subject, Grade level, Instructor -whatever is relevant

* This evaluation should guide your program next year and any program changes should be reflected in a modified school plan. strategies. The evaluation report lists how many students were served and the mean percentile gain by grade level and by school.

Title I rosters are also reviewed for the number of students who are served, who exited the program and the reason for the exit. Classroom teachers are surveyed on student achievement. instructional strategies, collaboration with Title I tutors and program design. Parents are surveyed on quality of services and rating all the parent involvement components for helpfulness to them.

Teachers and parents are encouraged to offer comments and suggestions which are factored into the planning for the following year.

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Teachers and parents are encouraged to offer comments and suggestions which are factored into the planning for the following year.

Checklist for Other Program Requirements

- Annual meeting
- Parent compact
- Parent policy
- Parent Right to Know
- Parent Signature for Title I
- Participation or Refusal of services

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